PRIMARY BANK

NOTICE OF ANNUAL MEETING OF SHAREHOLDERS

Meeting Date: Tuesday, June 17, 2025

Meeting Time: 5:30 p.m., local time

Meeting Place: Manchester Country Club

180 S River Road, Bedford, New Hampshire

Matters to be voted on at Annual Meeting:

1. The election of the **7** director nominees named in the attached proxy statement and the approval of their proposed terms of office;

2. Any other business that may properly come before our annual meeting or any postponements or adjournments thereof.

Record Date: Primary Bank shareholders of record as of the close of business on March 31, 2025 are entitled to notice of and to vote at the Annual Meeting and at any postponements or adjournments of the Annual Meeting.

Proxy Statement: The Proxy Statement explains how to vote your shares and summarizes information concerning the matters that will be voted on at the Annual Meeting.

Voting Your Shares by Proxy: *Your vote is very important.* Please submit your proxy as soon as possible by using the telephone or internet to submit your proxy. The first section of the Proxy Statement explains how to vote your shares by proxy. Submitting your proxy by one of these methods will ensure your representation at the Annual Meeting regardless of whether you attend the meeting.

Voting Your Shares in Person: Shareholders of record on the Record Date who attend the Annual Meeting in person may vote by ballot, but even if you plan to attend in person, we recommend that you cast your vote by proxy as soon as possible. If you wish to vote in person by ballot, you will need to bring a valid government-issued photo identification such as a driver's license or passport **AND** the Notice of Meeting delivered to you.

By Order of the Board of Directors,

William C. Tucker Corporate Secretary

April 25, 2025